



Shire of Coorow

Draft Plan for the Future

for the period

July 2008 to June 2013

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Introduction

With recent changes to the Local Government Act 1995 the Principal Activities Plan has been replaced with a 'Plan for the Future'. This "Plan for the Future" of the district of the Shire of Coorow provides direction for the period 2008/2009 to 2012/2013.

The "Plan for the Future" of the district is intended to provide a focused forward plan for the Shire for the next five years, with community input assisting in development of this plan.

The "Plan for the Future" of the district:

- outlines a vision of the future that has the broad support of the Council and the Community;
- provides an overview of Council's current situation;
- examines the significant forces that will mould the Council's future; and
- identifies the major projects that are proposed as part of the Council's program for the future.

Changing community attitudes and increased public expectations along with changing legislation all combine to present a challenge for local government today. One of our biggest challenges is to find the resources to carry out the many functions that need

The "Plan for the Future" provides an overview of the major programs and activities proposed by Council over the next five years. **It must be stressed that these are only proposed activities and do not imply commitments.** It is a general guide for the all

This plan is a starting point - a beginning, not an end. The plan will be reviewed and updated annually to account for the changing environment we work in and changes in community expectations.

All residents and ratepayers of the Shire of Coorow are invited to lodge a submission in relation to the activities planned in this document. Submissions received in relation to the Plan will be considered by Council. Once all submissions have been consid

Submissions may be lodged by letter, email or fax to:

**Chief Executive Officer
Shire of Coorow**

**Coorow Administration Centre
Main Street (PO Box 42)
Coorow WA 6515**

**Leeman Administration Centre
Morcombe Street (Po Box 238)
Leeman WA 6514**

Fax: (08) 9952 0100

shire@coorow.wa.gov.au

Plan Overview

Methodology

The forward projections in this document (2008 to 2013) are based on the 2008 Draft Budget.

The forward projections for the next 5 years have been based on the personal judgment of Council officers with some line items projected on an individual basis or change using inflators.

Inflators devised for the purpose of this document are as follows:

- CPI - 3% for all 5 years projected in this document;
- Rates - 6% for all years (includes 5% increase plus 1% growth); and
- Interest - 5% for all 5 years projected in this document.

Activities identified for separate reporting in the Plan are included under Tables 1 to 9 of this document with these activities summarised for the reader at Table 10.

Table 1a provides a summary of all financial activity for the current financial year and the next 5 years. The cash financial position of Council at the end of year is reported in this table as non-cash transactions such as depreciation are adjusted for i

Additional supporting information (Table 12 to 15) is provided to assist the reader in gaining a clearer insight into the overall financial forecast of the Shire. Some of the information provided under this section of the Plan is utilised in Table 1a.

Overall Summary

The bottom line Surplus/(Deficit) line in Table 1a shows the expected financial result for the projected 5 years of the Plan. The Plan contains some major capital works projects with funding coming from various sources including reserve funds, loan borrow

It is important to note that this Plan is a guide and does not constitute an adopted budget in any way. The budget and rating levels for the years covered by the Plan are made at the time of adopting the individual official budget for that year. Council w

Council Information

Coorow is approximately 270 kilometres north of Perth along the Midlands Road. Coorow is a farming community which is home to about 250 people. Coorow is well known for its Wildflower Season, between mid winter and early summer.

Leeman is approximately 300 kilometres from Perth along Indian Ocean Drive. Leeman is well known for its crayfishing and deep sea fishing.

Green Head is approximately 290 kilometres from Perth along Indian Ocean Drive, about 15 kilometres south of Leeman. Green Head is a well known coastal town holiday destination.

Leeman and Green Head offer pristine beaches and a relaxed holiday atmosphere to travellers and locals alike.

General Statistics

Towns:	Coorow, Leeman and Green Head
Population:	1199
Number of Electors:	1161
Number of Dwellings:	951
Total Rates Levied:	\$1,795,817
Total Revenue:	\$4,917,949
Number of Employees:	28

Significant Local Events

Wimbledon of the Wheatbelt, Snag Island Gala Day, Fish Auction and Fun Day, Gateway to the North Bowling Day.

Tourist Attractions

Mt Lesueur National Park, Alexander Morrison National Park, Stockyard Gully Caves, Dynamite Bay, South Bay, Beagle Island, Fisherman's Island, Little Anchorage.

Accommodation

Coorow - Coorow Caravan Park, Coorow Barracks (Dorm style), Coorow Hotel

Leeman - Leeman Holiday Units, Leeman Caravan Park

Green Head - Green Head Caravan Park, Maccas Mooring B&B

Council Information (Continued)

Sporting and Recreation Facilities

Maley Park Function Centre, Coorow Swimming Pool, Leeman Sporting and Country Club, Leeman Foreshore BBQ area, Leeman and Green Head Jetties, Leeman and Green Head Boat Ramps, Green Head Golf Club, Coorow Golf Club

Elected Members

The Shire of Coorow is a corporate body consisting of eight elected Councillors. The Council members elect the Shire President and Deputy Shire President every two years.

Current councillors are:

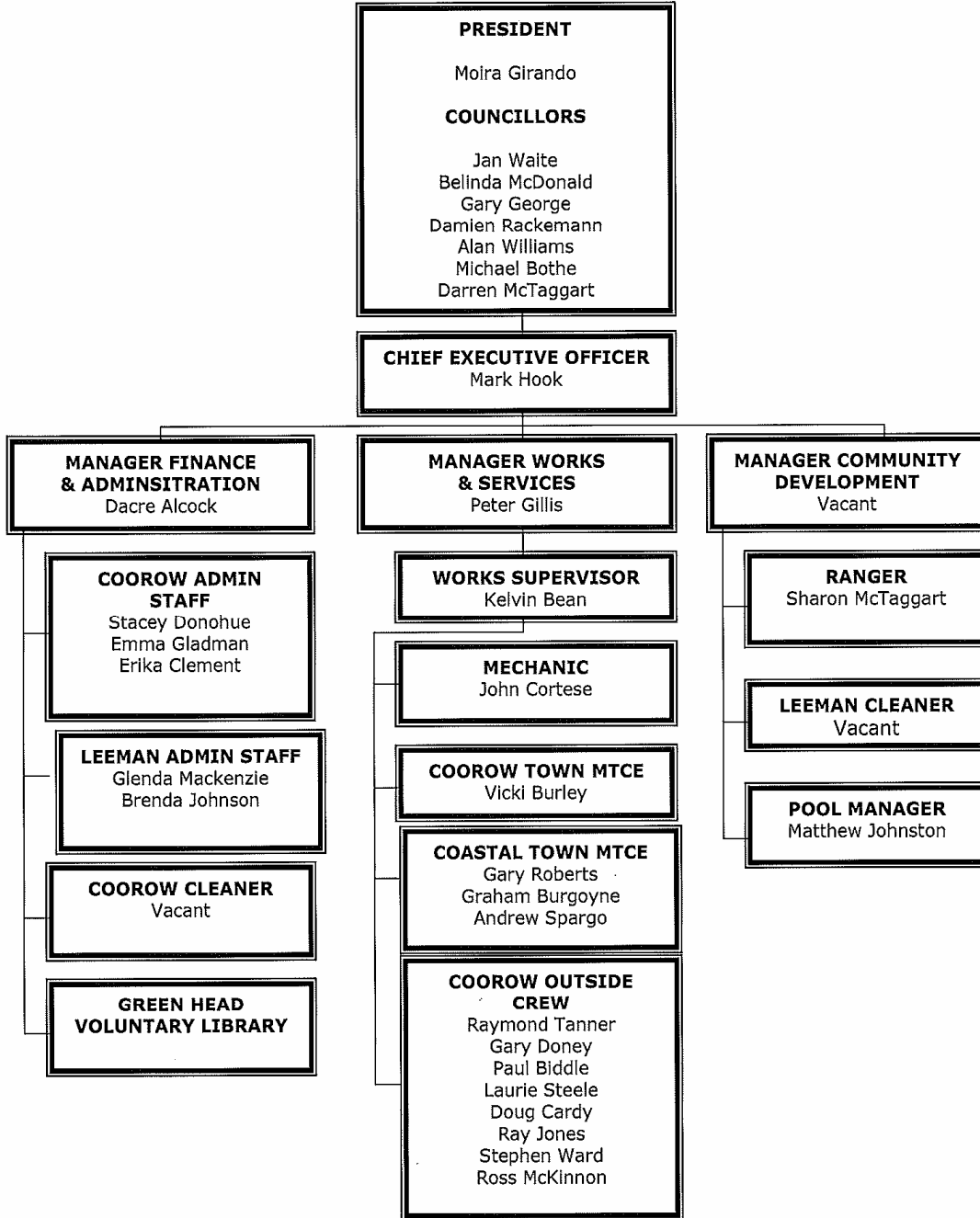
		Term Expires
Shire President:	Moira Girando	2011
Deputy Shire President:	Allan Williams	2011
Councillors:	Jan Waite	2009
	Belinda McDonald	2009
	Gary George	2009
	Damien Rackemann	2009
	Michael Bothe	2011
	Darren McTaggart	2011

Administration Staff

		<u>Contact No.</u>
Chief Executive Officer	Mark Hook	0428 521 100
Manager Finance & Administration	Dacre Alcock	0428 521 107
Manager Works & Services	Peter Gillis	0428 521 102
Manager Regulatory Services	Vacant	0428 521 101
Works Supervisor	Kelvin Bean	0428 521 103
Ranger	Sharon McTaggart	0428 521 106

Organisational Structure

SHIRE OF COOROW



Shire of Coorow Mission Statement

To work with all stakeholders to achieve development which attracts and retains people and businesses within our community through sustainable management combined with innovative leadership.

Shire of Coorow Values

The Council has identified a number of values which describe the underlying philosophy that will guide the Shire of Coorow in the conduct of its activities.

Community

Serving our community is the guiding principle for the Council.

Leadership

We will provide leadership for the betterment of our community.

Loyalty

Our conduct will demonstrate our commitment to our community.

Accountability

We will be open, honest and responsible in the way we undertake all of our functions.

Shire of Coorow Vision Statement

The Shire of Coorow will be a sustainable, progressive, desirable and caring community which recognises and values its diversity.

Statement of Council's Goals

The goals included in the Strategic Plan are the broad outcomes which in the long term will ensure that the vision is achieved. They are the broad description of how the Shire will set about achieving the vision. The Shire's goals provide the foundation f

GOAL 1 - LEADERSHIP

Achieve positive community outcomes within a financially responsible framework through a process of innovation, consultation and decisive leadership.

GOAL 2 - SERVICES

Ensure the community has access to quality facilities and services to allow a safe and vibrant lifestyle.

GOAL 3 - INFRASTRUCTURE

Introduce, maintain and upgrade assets and infrastructure which meet community needs through a timely and cost effective process.

GOAL 4 - ECONOMY

Support and promote a resilient local economy.

GOAL 5 - ENVIRONMENT

Work to enhance, utilise and conserve natural resources.



Plan Activities

1 Plant Replacement

Activity

Replacing plant, vehicles and other assets (but excluding land, buildings and major infrastructure).

Objectives

- the timely purchase and replacement of assets in accordance with predetermined and replacement programs.
- minimising vehicle replacement costs.
- optimising the performance of the plant fleet.

Plant Replacement		Table 1				
		Year Ended 30 June				
		Projected				
Particulars	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Vehicles	302,000	282,000	315,000	438,000	302,000	
Major Plant	640,000	565,000	380,000	185,000	390,000	
Minor Plant	35,000	10,000	35,000	10,000	35,000	
Total Estimated Expenditure	977,000	857,000	730,000	633,000	727,000	
Estimated Funding From:						
Proceeds from Disposal of Plant	575,000	510,000	431,000	373,000	433,000	
Plant Replacement Reserve	0	0	0	0	0	
Borrowings - Major Plant	0	0	0	0	0	
Total Estimated Funding	575,000	510,000	431,000	373,000	433,000	
Required from General Purpose Income	402,000	347,000	299,000	260,000	294,000	

Funding

All vehicles and plant are to be funded to the maximum extent by the value of the trade-ins. Funds are transferred from the Plant Reserve as required.

Major plant items are funded by way of loan borrowings when insufficient funds are available from general purpose income in any one year.

Minor items of plant and other equipment are financed from general purpose income as the need arises.

SHIRE OF COOROW

PLANT REPLACEMENT PROGRAMME - 2008/09 - 2012/13

Plant Item	Category	Plate	Purchased	Hrs/kms 31.03.08	Year Ended 30 June				
					Projected				
					2009	2010	2011	2012	2013
Tip Truck	Major	CW004	2006	46,604			240,000		
Tractor/Loader	Major	CW012	2006	768					150,000
Tip Truck	Major	CW005	2008	0					240,000
Vibrating Roller	Major	CW018	2007	545					
Grader	Major	CW007	1999	8,660		280,000			
Loader	Major	CW0013	2002	3,956	310,000				
Prime Mover Truck	Major	CW010	2004	170,953		240,000			
Grader	Major	CW009	2003	4,569	330,000				
Tractor	Major	CW0025/26	1990	5350/3815			95,000		
Side Tipping Trailer	Major	CW034	2001	N/A			45,000		
Side Tipping Trailer	Major	CW0059	2001	N/A				45,000	
Rubber Tyred Roller	Major	CW016	1989	8,477				140,000	
Isuzu Coastal Truck	Major	CW006	2005	42,223		45,000			
Light Trucks/Vehicles	Vehicle	Various	Various	Various	302,000	282,000	315,000	438,000	302,000
Ride on Mower	Minor		2003	N/A	25,000		25,000		25,000
Ride on Mower	Minor	New	2006	N/A					
Dollys x 2	Minor		2007	N/A					
Minor Plant & Equipme	Minor		N/A	N/A	10,000	10,000	10,000	10,000	10,000
Vehicles					302,000	282,000	315,000	438,000	302,000
Major Plant					640,000	565,000	380,000	185,000	390,000
Minor Plant					35,000	10,000	35,000	10,000	35,000
					977,000	857,000	730,000	633,000	727,000
Value of trade-in on plant					575,000	510,000	431,000	373,000	433,000
					575,000	510,000	431,000	373,000	433,000
Cost of Changeover					402,000	347,000	299,000	260,000	294,000

2 Road Asset Management

Activity

The management of the road infrastructure system including the road pavement, footpaths, drainage, street lighting, verge maintenance and signs.

Objectives

To maintain and improve the quality and useful economic life of the road infrastructure system in the most efficient manner possible.

Road Asset Management		Table 2				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Construction						
Roadworks						
- Regional Road Grant (MRWA)	712,500	712,500	712,500	712,500	712,500	
- Roads to Recovery (Auslink)	232,511	280,000	275,000	295,000	285,000	
- Roads to Recovery (Supplementary)	110,660	0	0	0	0	
- Council Funded	125,000	85,000	105,000	105,000	105,000	
Maintenance						
Total Estimated Expenditure	1,180,671	1,077,500	1,092,500	1,112,500	1,102,500	
Estimated Funding From:						
Regional Roads Group	475,000	475,000	475,000	475,000	475,000	
Roads to Recovery	232,511	232,511	232,511	232,511	232,511	
Other Road Grants	0	0	0	0	0	
Other Grants	55,000	15,000	15,000	15,000	15,000	
Total Estimated Funding	762,511	722,511	722,511	722,511	722,511	
Required from General Purpose Income	418,160	354,989	369,989	389,989	379,989	

Funding

- This activity is funded from several sources. Main Roads WA provides some funding through the Midwest Regional Road Group Program for rehabilitation works and the untied direct road grant. The Department of Transport and Regional Services (Federal Governm

An extension to these funds may be allocated in future years in the form of Black Spot

- Footpath construction is partly funded in this activity through the Country Pathways
- All other costs are met from general purpose income.

3 Housing

Activity

To build or purchase an executive residence for the Chief Executive Officer in Leeman or

Objectives

- provision of high quality housing for Chief Executive Officer in Leeman or Green Head.
- attract high quality staff for Shire positions and retain these staff for a considerable period of time

Housing		Table 3				
		Year Ended 30 June				
Particulars		Projected				
		2009	2010	2011	2012	2013
		\$	\$	\$	\$	\$
Estimated Expenditure						
Purchase/Build CEO Residence		600,000	0	0	0	0
Total Estimated Expenditure		600,000	0	0	0	0
Estimated Funding From:						
Loan		600,000	0	0	0	0
Total Estimated Funding		600,000	0	0	0	0
Required from General Purpose Income		0	0	0	0	0

Funding

The cost of purchasing/building a CEO's residence will be funded by loan funds.

4 Leeman Administration Upgrades

Activity

To expand the Leeman Administration Centre

Objectives

Additional office space Staff

Incorporates an archiving IT centre

Shire Office Upgrades		Table 4				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Leeman Office Upgrade	0	600,000	0	0	0	
Total Estimated Expenditure	0	600,000	0	0	0	
Estimated Funding From:						
Loans		600,000				
Transfer From Reserves	0		0	0	0	
Total Estimated Funding	0	600,000	0	0	0	
Required from General Purpose Income	0	0	0	0	0	

Funding

The cost of upgrading the Leeman Administration Centre will be funded by loan funds.

5 Aged Persons Accommodation

Activity

Construction of aged persons units within the district so as to keep up with the growing aged population within the district.

Objectives

- provision of quality housing for the aged within the district.
- attract retirees to the district.

Aged Persons Accommodation		Table 5				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Construct 2 Coorow Aged Persons Units	0	0	0	0	70,000	
Construct 4 Leeman Aged Persons Units	0	130,000	0	0	0	
Total Estimated Expenditure	0	130,000	0	0	70,000	
Estimated Funding From:						
Transfer from Trust	0	20,000	0	0	10,000	
Total Estimated Funding	0	20,000	0	0	10,000	
Required from General Purpose Income	0	110,000	0	0	60,000	

Funding

This project will be done in partnership with Department Housing and Works. Grant application will be submitted the year prior to program year

The Shire expects to receive money from trust which was originally placed there from surplus funds from the operations of the aged persons operations.

6 Leisure Facilities Upgrade

Activity

Upgrade existing recreation and aquatic leisure facilities within the district.

Objectives

- provide modern leisure facilities within the district.
- cater for a wide cross section of the community at a price that offers value for money.

Leisure Facilities Upgrade		Table 6				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Construct Maley Park Netball Courts	81,000	0	0	0	0	
Resurface Maley Park Tennis Courts	0	120,000	0	0	0	
Upgrade of the Leeman Recreation Centre	0	0	0	150,000	0	
Upgrade of the Coorow Aquatic Centre	0	0	0		450,000	
Total Estimated Expenditure	81,000	120,000	0	150,000	450,000	
Estimated Funding From:						
CSRFF - Grant Funding	27,000	40,000	0	0	150,000	
Contributions	16,000	40,000				
Total Estimated Funding	43,000	80,000	0	0	150,000	
Required from General Purpose Income	38,000	40,000	0	150,000	300,000	

Funding

The cost of constructing the Maley Park Netball Courts will be funded from CSRFF grant funding, netball club contribution and from general purpose income.

The cost of resurfacing the Maley Park Tennis Courts will be funded from CSRFF grant funding, tennis club contribution and from general purpose income.

The cost of upgrading the Coorow Aquatic Centre will be from CSRFF grant funding and from general purpose income.

The cost of upgrading the Leeman Recreation Centre will be funded from general purpose income.

7 Construction of Dee Street Boat Ramp

Activity

Construct a boat ramp at Dee St (Leeman Marina) with two lanes for launching and boat wash down facility.

Objectives

To provide residents and visitors alike with a high quality boat launching and boat wash down

Construction of Dee Street Boat Ramp		Table 7				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Construction of Boat Ramp	0		600,000	0	0	
Total Estimated Expenditure	0	0	600,000	0	0	
Estimated Funding From:						
DPI Recreational Boating Facilities	0		300,000	0	0	
Total Estimated Funding	0	0	300,000	0	0	
Required from General Purpose Income	0	0	300,000	0	0	

Funding

The cost of constructing the Dee Street Boat Ramp will be by way of grant funding from the Department of Planning and Infrastructure with the balance of the project to be funded from general purpose income.

8 Reticulate Parks and Gardens Reserves

Activity

Reticulate Council's Parks and Reserves throughout the Shire

Objectives

- Reticulate Cliff Park, Green Head 2008/09
- Reticulate Park opposite Green Head Caravan Park 2009/10
- Reticulate Battersby Park 2010/11
- Reticulate Rotary Park,
- Create better efficiencies with the maintenance of Councils Parks and Gardens

Reticulate Parks and Gardens Reserves		Table 8				
		Year Ended 30 June				
		Projected				
Particulars	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Reticulaion of Parks and Gardens	20,000	30,000	20,000	0	0	
Total Estimated Expenditure	20,000	30,000	20,000	0	0	
Estimated Funding From:						
Nil.	0	0	0	0	0	
Total Estimated Funding	0	0	0	0	0	
Required from General Purpose Income	20,000	30,000	20,000	0	0	

Funding

The cost of of reticulating Parks and Gardens will be funded from general purpose income.

9 Green Head Community Centre Disabled Toilets

Activity

Construct disabled toilets within Green Head community centre.

Objectives

To provide suitable amenities for all the community within the district and visitors to the

Green Head Community Centre Disabled Toilets		Table 9				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
Construct Disabled Toilets	0	0	0	0	120,000	
Total Estimated Expenditure	0	0	0	0	120,000	
Estimated Funding From:						
Nil	0	0	0	0	0	
Total Estimated Funding	0	0	0	0	0	
Required from General Purpose Income	0	0	0	0	120,000	

Funding

The cost of constructing disabled toilet facilities at the Green Head community centre is expected to be funded from general purpose income.

10 Summary of Activities within Plan

The financial tables relating to the preceding activities are summarised in Table 10 below.

Summary of Activities		Year Ended 30 June					Table 10
Particulars	Projected						
	2009	2010	2011	2012	2013		
	\$	\$	\$	\$	\$		
Estimated Expenditure							
Plant Replacement	977,000	857,000	730,000	633,000	727,000	Table 1	
Road Asset Management	1,180,671	1,077,500	1,092,500	1,112,500	1,102,500	Table 2	
Housing	600,000	0	0	0	0	Table 3	
Shire Office Upgrades	0	600,000	0	0	0	Table 4	
Aged Persons Accommodation	0	130,000	0	0	70,000	Table 5	
Leisure Facilities Upgrade	81,000	120,000	0	150,000	450,000	Table 6	
Construction of Dee Street Boat Ramp	0	0	600,000	0	0	Table 7	
Reticulation of Parks and Gardens	20,000	30,000	20,000	0	0	Table 8	
Green Head Community Ctre Disabled Toilets	0	0	0	0	120,000	Table 9	
Total Estimated Expenditure	2,858,671	2,814,500	2,442,500	1,895,500	2,469,500		
Estimated Funding (Non Municipal Fund)							
Plant Replacement	575,000	510,000	431,000	373,000	433,000	Table 1	
Road Asset Management	762,511	722,511	722,511	722,511	722,511	Table 2	
Housing	600,000	0	0	0	0	Table 3	
Shire Office Upgrades	0	600,000	0	0	0	Table 4	
Aged Persons Accommodation	0	20,000	0	0	10,000	Table 5	
Leisure Facilities Upgrade	43,000	80,000	0	0	150,000	Table 6	
Construction of Dee Street Boat Ramp	0	0	300,000	0	0	Table 7	
Reticulation of Parks and Gardens	0	0	0	0	0	Table 8	
Green Head Community Ctre Disabled Toilets	0	0	0	0	0	Table 9	
Total Estimated Funding (Non - Municipal Fund)	1,980,511	1,932,511	1,453,511	1,095,511	1,315,511		
Estimated General Purpose Income Required							
Plant Replacement	402,000	347,000	299,000	260,000	294,000	Table 1	
Road Asset Management	418,160	354,989	369,989	389,989	379,989	Table 2	
Housing	0	0	0	0	0	Table 3	
Shire Office Upgrades	0	0	0	0	0	Table 4	
Aged Persons Accommodation	0	110,000	0	0	60,000	Table 5	
Leisure Facilities Upgrade	38,000	40,000	0	150,000	300,000	Table 6	
Construction of Dee Street Boat Ramp	0	0	300,000	0	0	Table 7	
Reticulation of Parks and Gardens	20,000	30,000	20,000	0	0	Table 8	
Green Head Community Ctre Disabled Toilets	0	0	0	0	120,000	Table 9	
Required from General Purpose Income	878,160	881,989	988,989	799,989	1,153,989		

11 Total Estimated Income and Expenditure

Table 11 provides a summary financial activity over the five years of the Plan for the Future. It includes the expenditure, income and funding details for each activity summarised in Table 10 plus additional estimates for Council activities not detailed in the Plan. Further information on the other estimates provided can be found under the Additional Supporting Information section of the Plan.

Total Estimated Income and Expenditure		Year Ended 30 June					Table 11
Particulars	Projected						
	2009	2010	2011	2012	2013		
	\$	\$	\$	\$	\$		
Estimated Expenditure							
Activities Included in the Plan	3,082,077	3,042,841	2,699,995	2,139,682	2,657,176	Table 10	
Other Expenditure by Program							
General Purpose Funding	138,252	138,684	139,142	139,628	140,143		
Governance	388,301	447,751	510,577	570,982	641,188		
Law, Order & Public Safety	148,746	154,344	160,279	166,570	173,239		
Health	140,145	144,004	148,093	152,428	157,023		
Education & Welfare	39,860	40,172	40,503	40,854	41,226		
Housing	29,770	58,985	105,059	108,598	112,567		
Community Amenities	395,744	375,147	386,238	397,991	410,576		
Recreation & Culture	746,240	767,466	789,985	813,792	839,163		
Transport	2,202,637	2,233,928	2,275,292	2,320,188	2,367,759		
Economic Services	161,092	162,999	163,141	165,170	167,321		
Other Property & Services	20,223	21,435	22,719	24,081	25,524		
Total Estimated Expenditure	7,493,087	7,587,756	7,441,023	7,039,964	7,732,905		
Add back Non-Cash Costs							
Included in the Plan - Depreciation	1,842,960	1,842,960	1,842,960	1,842,960	1,842,960		
- Loss on Asset Disposal	0	0	0	0	0		
Estimated Total Funds Required	5,650,127	5,744,796	5,598,063	5,197,004	5,889,945	#	
Estimated Funding From:							
Activities Included in the Plan	2,092,810	1,991,349	1,545,177	1,192,312	1,417,030		
General Purpose Income	2,603,175	2,746,728	2,887,471	3,041,483	3,203,865	Table 12	
Other Funding by Program							
General Purpose Funding	450,880	477,933	506,609	537,006	569,226		
Governance	3,391	3,391	3,391	3,391	3,391		
Law, Order & Public Safety	48,370	51,250	54,303	57,538	60,967		
Health	7,336	7,641	7,965	8,308	8,671		
Education & Welfare	29,740	29,740	49,740	29,740	39,740		
Housing	30,810	31,840	32,931	34,088	35,314		
Community Amenities	176,001	184,626	192,989	201,851	211,246		
Recreation & Culture	55,852	69,819	67,784	65,569	63,269		
Transport	75,770	80,240	84,978	90,000	95,324		
Economic Services	17,650	17,875	17,805	18,039	18,287		
Other Property & Services	63,883	65,383	66,973	68,658	70,445		
Total Estimated Income	5,655,668	5,757,815	5,518,116	5,347,983	5,796,775		
Add back Non-Cash Income							
Included in the Plan - Profit on Asset Disposal	0	0	0	0	0		
Plus Estimated Transfers from Reserves not included in Activities within the Plan	31,800	0	0	0	0	Table 14(a)	
Plus Estimated Transfers from Restricted Assets (Other) not included in Activities within the Plan	110,660	0	0	0	0		
Plus Estimated Balance B/Fwd 1 July	(18,000)	107,615	98,813	(4,265)	122,196		
Estimated Total Funds Available	5,780,128	5,865,430	5,616,929	5,343,718	5,918,971		
Estimated Total Funds Required	5,650,127	5,744,796	5,598,063	5,197,004	5,889,945	#	
	130,001	120,634	18,866	146,714	29,026		
Less Estimated Transfers from Reserves not included in Activities within the Plan	(22,386)	(21,821)	(23,130)	(24,518)	(25,989)	Table 14(a)	
Less Estimated Transfers to Restricted Assets (Other) not included in Activities within the Plan	0	0	0	0	0		
Surplus/(Deficit)	107,615	98,813	(4,265)	122,196	3,037		

107,615	98,813	(4,265)	122,196	3,037
0	0	0	0	(0)

Additional Supporting Information

The following additional information is provided to assist the reader in gaining a clearer insight into the overall financial forecast of the Shire and its capacity to fund the forecast works and expenses.

(12) Estimated General Purpose Income

Throughout the preceding Tables, references are made to the amounts to be funded from general purpose income. This income consists of grants issued by the Western Australian Local Government Grants Commission, rates revenue and other miscellaneous income found under the heading of general purpose income.

Table 12 illustrates the anticipated amounts to be obtained from those sources, the amounts to be utilised to fund Activities within the Plan and the remaining amounts available for all other activities including debt repayment and transfers to reserves.

Estimated General Purpose Income		Table 12				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated General Purpose Income						
Local Government Grants Commission:						
General Purpose Grant	591,645	627,144	664,773	704,659	746,939	
Local Roads Grant (Included under Table 2)						
Rate Revenue:						
General Rates	1,796,496	1,889,914	1,988,190	2,091,576	2,200,338	
Minimum Rates	112,210	118,046	124,184	130,642	137,435	
Specified Area Rates	31,888	31,888	31,888	31,888	31,888	
Interim Rates	5,000	5,260	5,534	5,822	6,125	
Back Rates	0	0	0	0	0	
Write Offs, Discounts, Concessions	(72,001)	(75,745)	(79,684)	(83,828)	(88,187)	
Other General Purpose Income	137,937	150,221	152,586	160,724	169,327	
Total Estimated General Purpose Income	2,603,175	2,746,728	2,887,471	3,041,483	3,203,865	
Income to be applied to Activities within the Plan						
Plant Replacement	402,000	347,000	299,000	260,000	294,000	
Road Asset Management	418,160	354,989	369,989	389,989	379,989	
Housing	0	0	0	0	0	
Shire Office Upgrades	0	0	0	0	0	
Aged Persons Accommodation	0	110,000	0	0	60,000	
Leisure Facilities Upgrade	38,000	40,000	0	150,000	300,000	
Construction of Dee Street Boat Ramp	0	0	300,000	0	0	
Maley Park Changeroom Upgrade	20,000	30,000	20,000	0	0	
Green Head Community Ctre Disabled Toilets	0	0	0	0	120,000	
Total applied to Activities within the Plan	878,160	881,989	988,989	799,989	1,153,989	
Balance Available for Activities not included in the Plan	1,725,015	1,864,739	1,898,482	2,241,494	2,049,876	

Additional Supporting Information (Continued)

(13) Repayment of Loan Debt

As a general principle, Council favours saving (via reserve accumulations) for major future expenditure outlays. Where this is not feasible, loan finance is used as an alternative to significant rate increases. If practical, major borrowings are limited to projects that will generate sufficient additional income to cover the cost of loan repayments or where it can be demonstrated that cost savings can be made to cover the cost of loan repayments.

All current loans related to sporting and community groups are self funding (SSL). This funding source is termed sporting clubs and associations in the table below.

Repayment of Loan Debt		Table 13				
		Year Ended 30 June				
		Projected				
Particulars	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Estimated Expenditure						
<i>Governance</i>						
Loan 89 - Leeman Administration Centre Upgrade	0	0	14,441	15,469	16,571	
	0	0	14,441	15,469	16,571	
<i>Housing</i>						
Loan 79 - Leeman Executive House	14,575	15,378	16,226	17,121	18,065	
Loan 69 - Coorow Residence	13,393	14,227	15,112		0	
Loan 71 - Leeman Residence	6,790	7,208	7,652	8,124	8,752	
Loan 88 - CEO Residence		14,441	15,469	16,571	17,751	
	34,758	51,254	54,459	41,816	44,568	
<i>Community Amenities</i>						
Loan 75 - Mobile Phone Network	6,899	7,342	7,813			
Loan 77 - Coorow Land Inc (SSL)	15,816	16,677	17,584	18,541	19,550	
Loan 78 - Greenhead Town Drainage	10,825	11,489	12,193	12,940		
Loan 81 - CCLI (SSL)	12,068	12,865	13,715	14,621	15,785	
	45,608	48,373	51,305	46,102	35,335	
<i>Recreation & Culture</i>						
Loan 68 - Leeman Rec Centre (SSL)	14,146	14,947	15,792	16,686	16,687	
Loan 70 - Leeman Rec Centre	20,713	21,996	23,357	24,805		
Loan 76 - Greenhead Boat Ramp	4,721	5,027	5,354			
Loan 82 - Leeman Bowling Green Upgrade (SSL)	5,302	5,604	5,924	6,263	6,620	
Loan 85 - Maley Park Changeroom Upgrade	6,476	6,937	7,431	7,961	8,528	
Loan 87 - Maley Park Changeroom Upgrade (SSL)	24,967	26,745	28,651	30,690	32,877	
	76,325	81,256	86,509	86,405	64,712	
<i>Transport</i>						
Loan 80 - Grader	22,415					
Loan 84 - Purchase Truck	24,183	25,879	27,696	29,641		
Loan 86 - Purchase Truck	20,117	21,549	23,085	24,729	26,490	
	66,715	47,428	50,781	54,370	26,490	
Total Estimated Expenditure	223,406	228,311	257,495	244,162	187,676	
Estimated Funding From:						
Sporting Clubs and Associations	82,299	86,838	91,666	96,801	101,519	
Total Estimated Funding	82,299	86,838	91,666	96,801	101,519	
Required from General Purpose Income	141,107	141,473	165,829	147,361	86,157	

Additional Supporting Information (Continued)

(13) Estimated Borrowings and Principal Debt

The upper half of Table 13 provides the total principal amount owing in relation to existing and proposed loans. In the lower half of the table, the sources of the funds necessary to repay the principal debt are disclosed. The amount of \$1,297,623 (as at 1 July 2008) is repayable under the terms of the legal agreements with financial institutions.

Estimated Borrowings and Principal Debt		Table 13				
		Year Ended 30 June				
Particulars	Projected					
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
Loans Principal Owing 1 July	1,297,623	1,674,217	2,045,906	1,788,411	1,544,249	
Plus New Loans to be Raised						
CEO Residence	600,000	0	0	0	0	
Leeman Administration Centre Upgrade	0	600,000	0	0	0	
	1,897,623	2,274,217	2,045,906	1,788,411	1,544,249	
Less Principal Repayments (Table 10)	223,406	228,311	257,495	244,162	187,676	
Loans Principal Liability as at 30 June	1,674,217	2,045,906	1,788,411	1,544,249	1,356,573	
Liability Secured Against						
Sporting Clubs and Associations	82,299	86,838	91,666	96,801	101,519	
General Purpose Income	141,107	141,473	165,829	147,361	86,157	
Total Liability Secured	223,406	228,311	257,495	244,162	187,676	

Additional Supporting Information (Continued)

(14) Summary of Reserve Movements

Summary of Reserve Movements		Table 14				
Year Ended 30 June						
Projected						
	2009	2010	2011	2012	2013	
	\$	\$	\$	\$	\$	
<u>Leave Reserve</u>						
Opening Balance	140,000	148,400	157,304	166,742	176,747	
Amount Set Aside / Transfer to Reserve	8,400	8,904	9,438	10,005	10,605	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	148,400	157,304	166,742	176,747	187,352	
<u>Plant Reserve</u>						
Opening Balance	15,000	15,900	16,854	17,865	18,937	
Amount Set Aside / Transfer to Reserve	900	954	1,011	1,072	1,136	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	15,900	16,854	17,865	18,937	20,073	
<u>Building Reserve</u>						
Opening Balance	4,000	4,240	4,494	4,764	5,050	
Amount Set Aside / Transfer to Reserve	240	254	270	286	303	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	4,240	4,494	4,764	5,050	5,353	
<u>Resource Sharing Reserve</u>						
Opening Balance	16,000	16,960	17,978	19,056	20,200	
Amount Set Aside / Transfer to Reserve	960	1,018	1,079	1,143	1,212	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	16,960	17,978	19,056	20,200	21,412	
<u>Waste Management Reserve</u>						
Opening Balance	30,000	0	0	0	0	
Amount Set Aside / Transfer to Reserve	1,800	0	0	0	0	
Amount Used / Transfer from Reserve	(31,800)	0	0	0	0	
	0	0	0	0	0	
<u>Green Head Commercial Parking Reserve</u>						
Opening Balance	6,100	6,466	6,854	7,265	7,701	
Amount Set Aside / Transfer to Reserve	366	388	411	436	462	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	6,466	6,854	7,265	7,701	8,163	
<u>Green Head Public Open Space Reserve</u>						
Opening Balance	162,000	171,720	182,023	192,945	204,521	
Amount Set Aside / Transfer to Reserve	9,720	10,303	10,921	11,577	12,271	
Amount Used / Transfer from Reserve	0	0	0	0	0	
	171,720	182,023	192,945	204,521	216,793	
Total Cash Backed Reserves	363,686	385,507	408,638	433,156	459,145	

Additional Supporting Information (Continued)

(14) Summary of Reserve Movements (Continued)

A summary of reserve transfers to and from reserves is summarised below. Reserve movements included the Plan For The Future Activities have been adjusted for in the Income and Expenditure Statement at Table 11 to ensure double counting does not take place.

Summary of Reserve Movements		Table 14(a)				
		Year Ended 30 June				
		Projected				
		2009	2010	2011	2012	2013
		\$	\$	\$	\$	\$
Summary of All Transfers To/From Cash Backed Reserves						
Transfers to Reserves						
Leave Reserve		8,400	8,904	9,438	10,005	10,605
Plant Reserve		900	954	1,011	1,072	1,136
Building Reserve		240	254	270	286	303
Resource Sharing Reserve		960	1,018	1,079	1,143	1,212
Waste Management Reserve		1,800	0	0	0	0
Green Head Commercial Parking Reserve		366	388	411	436	462
Green Head Public Open Space Reserve		9,720	10,303	10,921	11,577	12,271
		22,386	21,821	23,130	24,518	25,989
Transfers from Reserves						
Leave Reserve		0	0	0	0	0
Plant Reserve		0	0	0	0	0
Building Reserve		0	0	0	0	0
Resource Sharing Reserve		0	0	0	0	0
Waste Management Reserve		(31,800)	0	0	0	0
Green Head Commercial Parking Reserve		0	0	0	0	0
Green Head Public Open Space Reserve		0	0	0	0	0
		(31,800)	0	0	0	0
Total Transfers to/(from) Reserves		(9,414)	21,821	23,130	24,518	25,989
Summary of Transfers To/From Cash Backed Reserves Included in the Plan						
Transfers to Reserves						
Leave Reserve		0	0	0	0	0
Plant Reserve		0	0	0	0	0
Building Reserve		0	0	0	0	0
Resource Sharing Reserve		0	0	0	0	0
Waste Management Reserve		0	0	0	0	0
Green Head Commercial Parking Reserve		0	0	0	0	0
Green Head Public Open Space Reserve		0	0	0	0	0
		0	0	0	0	0
Transfers from Reserves						
Leave Reserve		0	0	0	0	0
Plant Reserve		0	0	0	0	0
Building Reserve		0	0	0	0	0
Resource Sharing Reserve		0	0	0	0	0
Waste Management Reserve		0	0	0	0	0
Green Head Commercial Parking Reserve		0	0	0	0	0
Green Head Public Open Space Reserve		0	0	0	0	0
		0	0	0	0	0
Total Transfers to/(from) Reserves		0	0	0	0	0

Additional Supporting Information (Continued)

(15) Items not included in the Plan for the Future 2008 -2013

A summary of items not included in the Plan For The Future Activities due to financial constraints.

Public Toilets South Bay, Green Head

Street Lighting along Lakes Rd, Green Head

Redevelopment of Green Head Community Centre Car Park

Entry Statements for Coorow, Green Head and Leeman

Maley Park Community Centre upgrade to kitchen, roof and ladies old changerooms.

Public Toilets Town Park, Coorow

The following roads were considered for the 5 year road plan but not included

Penn and Erindoon Rds - seal intersection

Railway Rd - construct and seal

North Miling Rd - construct and seal

Indian Ocean Drive - widen shoulders